CARRY-FORWARD PROCESS INSTRUCTIONS

Fall 2021



College of Arts and Sciences

HOW IS CARRY-FORWARD DETERMINED?

- There are certain account codes that are "College-Controlled" and others that are "Department-Controlled."
- Typically, neither positive nor negative balances in College-Controlled remain with the unit. Both positive and negative balances in Department-Controlled account codes are retained by departments.
- Instructional Support lines may be funded by both the College and Department, and have been adjusted accordingly.



Arts and Sciences

WHICH ACCOUNT CODES ARE COLLEGE-CONTROLLED?

- As a general rule, balances at year-end for these account codes are zeroed out. Exceptions may exist.
 - Permanent/FTE salary codes are 51200 and 51300.
 - Fringe is account code 51900.
 - Instructional support includes accounts codes 51400 (GA salary), 51600 (TFAC) and 54525 (GA tuition). There may be non-instructional expenses in these accounts and college adjustments reflect this.



WHICH ACCOUNT CODES ARE DEPARTMENT-CONTROLLED?

 Operating budget account codes are considered departmentcontrolled. Examples include, but are not limited to, supplies (53XXX), travel (5202X), contractual services (5207X) and other account codes not included in the previous slide.

 Balances in department-controlled accounts remain with the department, in accordance with yearly carry-forward allowances.



| ARTS & SCIENCES - FY19 CARRY FORWARD CALCULATION WORKSHEET |
|--|
|--|

| Account Number & Name: | 987654A0001 | A0001 | 0 | SAMPLE DEPARTMENT |
|------------------------|-------------|-------|---|-------------------|
| SAMPLE | | | | |

| | BUDGET | ACTUALS | BGT - ACT | 4.0 | | | | |
|---|--|-----------|-----------|--------------------|----------|---------|------------|--------------|
| GENERAL LEDGER BALANCES | S OF JUNE 30: | | | COLLEGE WIDE | ADJUST | MENTS: | | |
| and the second | All the attraction of the second s | | | (99,303) | GL Carry | Forward | Surplus or | (Deficit) |
| Resources: | | | | | , | | E0 | |
| Allocations | 6,932,007 | 6,932,007 | 0 | 1.000 | | | | |
| Revenues | 5,000 | 7,500 | 2,500 | 0 | | | | |
| Net Transfers | 2,500 | 3,400 | 900 | | | | | |
| Resource Total | 6,939,507 | 6,942,907 | 3,400 | | | | | |
| Uses: | | | | | | | | |
| Classified Salaries | 259,000 | 250,100 | 8,900 | (8,900) | | | | |
| Unclassified Salaries | 3,975,000 | 3,942,500 | 32,500 | (32,500) | | | | |
| Fringe Benefits | 1,550,000 | 1,682,250 | (132,250) | 132,250 | | | | |
| Instructional Support | 1,000,000 | 1,008,725 | (8,725) | (4,275) | | | | |
| All Other Items | 148,007 | 151,135 | (3,128) | 0 | | | | |
| Uses Total | 6,932,007 | 7,034,710 | (102,703) | 0 | | | | |
| Carry Forward Surplus or (Deficit |) per General Ledger | | (99,303) | (12,728) F | FINAL CA | RRY FOR | WARD TO | BE DISTRIBUT |
| | | | | rry Forward Distri | | | | |
| Complete the section to the right attach a spreadsheet if you need demonstrate how you will cover a | more room. Please provi | | | nd Object A | Amount | Fund | Object | Amount |
| Chair's Signature | | | | | | | | |



• The top of the report shows the account number and name along with the Department name.

| 987654A0001A0001 | | | | |
|------------------------|-------------|-------|---|-------------------|
| Account Number & Name: | 987654A0001 | A0001 | 0 | SAMPLE DEPARTMENT |
| SAMPLE | | | | |



(99, 303)

| | BUDGET | ACTUALS | BGT - ACT |
|---------------------------|---------------|-----------|-----------|
| GENERAL LEDGER BALANCES A | S OF JUNE 30: | | |
| Resources: | | | |
| Allocations | 6,932,007 | 6,932,007 | 0 |
| Revenues | 5,000 | 7,500 | 2,500 |
| Net Transfers | 2,500 | 3,400 | 900 |
| Resource Total | 6,939,507 | 6,942,907 | 3,400 |
| Uses: | | | |
| Classified Salaries | 259,000 | 250,100 | 8,900 |
| Unclassified Salaries | 3,975,000 | 3,942,500 | 32,500 |
| Fringe Benefits | 1,550,000 | 1,682,250 | (132,250) |
| Instructional Support | 1,000,000 | 1,008,725 | (8,725) |
| All Other Items | 148,007 | 151,135 | (3,128) |
| Uses Total | 6,932,007 | 7,034,710 | (102,703) |

Carry Forward Surplus or (Deficit) per General Ledger

The left side of the report shows the General Ledger Balances as of June 30th.

This table shows the budget for the major categories, the actual revenues, expenditures and balance.

The end of the year balance is reflected here. This is the balance BEFORE the adjustments are made by the College. This IS NOT the department's carry forward.



The right side of the report is used to detail any adjustments made by the College. Note that the Carry-Forward surplus (or deficit) from the left side is placed at the top of the right side. This is the STARTING POINT for any adjustments.

| SAMPLE | 987654A0001 | A0001 | | 0 SAMPLE DEPARTMENT |
|------------------------------|--|-----------|-----------|--|
| | BUDGET | ACTUALS | BGT - ACT | |
| SENERAL LEDGER BALANC | ES AS OF JUNE 30: | | | COLLEGE WIDE ADJUSTMENTS: |
| and Physics 1 | the second s | | | (99,303) GL Carry Forward Surplus or (Deficit) |
| Resources: | | | | |
| Allocations | 6,932,007 | 6,932,007 | 0 | |
| Revenues | 5,000 | 7,500 | 2,500 | 0 |
| Net Transfers | 2,500 | 3,400 | 900 | |
| Resource Total | 6,939,507 | 6,942,907 | 3,400 | |
| Jses: | | | | |
| Classified Salaries | 259,000 | 250,100 | 8,900 | (8,900) |
| Unclassified Salaries | 3,975,000 | 3,942,500 | 32,500 | (32,500) |
| Fringe Benefits | 1,550,000 | 1,682,250 | (132,250) | 132,250 |
| Instructional Support | 1,000,000 | 1,008,725 | (8,725) | (4,275) |
| All Other Items | 148,007 | 151,135 | (3,128) | 0 |
| | | No. | | 0 |
| Uses Total | 6,932,007 | 7,034,710 | (102,703) | |
| Carry Forward Surplus or (De | | | (99,303) | (12,728) FINAL CARRY FORWARD TO BE DISTRIBUTI |

COLLEGE OF ARTS & SCIENCES - FY19 CARRY FORWARD CALCULATION WORKSHEET



SAMPLE CARRY-FORWARD REPORT ADJUSTMENTS

COLLEGE OF ARTS & SCIENCES - FY19 CARRY FORWARD CALCULATION WORKSHEET

| Account Number & Name: SAMPLE | 987654A0001 | A0001 | | 0 | SAMPLE DEPARTMENT |
|----------------------------------|--------------------|-----------|-----------|-------------------|---------------------------------|
| | BUDGET | ACTUALS | BGT - ACT | | |
| ENERAL LEDGER BALAN | CES AS OF JUNE 30: | | | COLLEGE WIDE ADJU | STMENTS: |
| | | | | (99,303) GL Car | ry Forward Surplus or (Deficit) |
| Resources: | | | | 826 820 5 | |
| Allocations | 6,932,007 | 6,932,007 | 0 | | |
| Revenues | 5,000 | 7,500 | 2,500 | 0 | |
| Net Transfers | 2,500 | 3,400 | 900 | | |
| Resource Total | 6,939,507 | 6,942,907 | 3,400 | | |
| Jses: | | | | | |
| Classified Salaries | 259,000 | 250,100 | 8,900 | (8,900) | |
| Unclassified Salaries | 3,975,000 | 3,942,500 | 32,500 | (32,500) | |
| Fringe Benefits | 1,550,000 | 1,682,250 | (132,250) | 132,250 | |
| Instructional Support | 1,000,000 | 1,008,725 | (8,725) | (4,275) | |
| All Other Items | 148,007 | 151,135 | (3,128) | 0 | |
| Uses Total | 6,932,007 | 7,034,710 | (102,703) | 0 | |
| | | | | 53 - 775 - A | |

The total end-of-the-year balance in this dept/fund was a negative \$99,303. The adjustments are as follows:

Classified Salaries - There is a positive balance of \$8,900 reflected on the left side of the report because the budget is more than expenditures. This may be due to an employee who left the unit. This is a College-Controlled account, so note the negative adjustment on the right side; the College is retaining the surplus.

SAMPLE CARRY-FORWARD REPORT ADJUSTMENTS

| COLLEGE OF ARTS & SCIENCES - FY19 CARRY FORWARD CALCULATION WORKSHEET |
|---|
|---|

| | BUDGET | ACTUALS | BGT - ACT | |
|------------------------|----------------|-----------|-----------|--|
| | BUDGET | ACTUALS | BGT-ACT | |
| ENERAL LEDGER BALANCES | AS OF JUNE 30: | | | COLLEGE WIDE ADJUSTMENTS: |
| | | | | (99,303) GL Carry Forward Surplus or (Deficit) |
| esources: | | | | |
| Allocations | 6,932,007 | 6,932,007 | 0 | |
| Revenues | 5,000 | 7,500 | 2,500 | 0 |
| Net Transfers | 2,500 | 3,400 | 900 | |
| Resource Total | 6,939,507 | 6,942,907 | 3,400 | |
| ses: | | | | |
| Classified Salaries | 259,000 | 250 100 | 8 900 | (8 900) |
| Unclassified Salaries | 3,975,000 | 3,942,500 | 32,500 | (32,500) |
| Fringe Benefits | 1,550,000 | 1,682,250 | (132,250) | 132,250 |
| Instructional Support | 1,000,000 | 1,008,725 | (8,725) | (4,275) |
| All Other Items | 148,007 | 151,135 | (3,128) | 0 |
| | and the little | | | 0 |
| Uses Total | 6,932,007 | 7,034,710 | (102,703) | |

- Unclassified Salaries There is a positive balance of \$32,500 reflected on the left side of the report because the budget is more than
 expenditures. This may be due to an employee who left the unit. This is a College-Controlled account, so note the negative adjustment
 on the right side; the College is retaining the surplus.
- Fringe Benefits There is a negative balance of \$132,250 reflected on the left side of the report. The College adjusts by adding funds to bring the balance to zero.



SAMPLE CARRY-FORWARD REPORT ADJUSTMENTS

COLLEGE OF ARTS & SCIENCES - FY19 CARRY FORWARD CALCULATION WORKSHEET

| Account Number & Name: SAMPLE | 987654A0001 | A0001 | | 0 | SAMPLE DEPARTMENT |
|--|-----------------------------|-----------|-----------|-------------------|----------------------------------|
| | BUDGET | ACTUALS | BGT - ACT | | |
| ENERAL LEDGER BALAN | CES AS OF JUNE 30: | | | COLLEGE WIDE ADJU | ISTMENTS: |
| stande for the second | 5 | | | (99,303) GL Ca | rry Forward Surplus or (Deficit) |
| Resources: | | | | 134 150 | |
| Allocations | 6,932,007 | 6,932,007 | 0 | 1000 | |
| Revenues | 5,000 | 7,500 | 2,500 | 0 | |
| Net Transfers | 2,500 | 3,400 | 900 | | |
| Resource Total | 6,939,507 | 6,942,907 | 3,400 | | |
| Jses: | | | | 1 | |
| Classified Salaries | 259,000 | 250,100 | 8,900 | (8,900) | |
| Unclassified Salaries | 3,975,000 | 3,942,500 | 32,500 | (32,500) | |
| Fringe Benefits | 1,550,000 | 1,682,250 | (132,250) | 132,250 | |
| Instructional Support | 1,000,000 | 1,008,725 | (8,725) | (4,275) | |
| All Other Items | 148,007 | 151,135 | (3,128) | 0 | |
| Uses Total | 6,932,007 | 7,034,710 | (102,703) | 0 | |
| Carry Forward Surplus or (E | leficit) per General Ledger | | (99,303) | (42 728) EINAL | CARRY FORWARD TO BE DISTRIBUTE |

- Instructional Support There is a negative balance on the left side of the report. After review, it was
 determined that \$4,000 of this balance should be covered by the college. The remaining balance of -\$4,275 is
 retained by the unit (this could be due to undergraduate student salaries, for instance).
- All other items These are the operating lines that are department-controlled. The department retains the negative balance.
 Arts and Sciences

SO WHAT IS MY CARRY FORWARD?

| Account Number & Name: SAMPLE | 987654A0001 | A0001 | | 0 SAMPLE DEPARTMENT |
|----------------------------------|----------------------------|-----------|-----------|--|
| | BUDGET | ACTUALS | BGT - ACT | |
| GENERAL LEDGER BALAN | CES AS OF JUNE 30: | | | COLLEGE WIDE ADJUSTMENTS: |
| | | | | (99,303) GL Carry Forward Surplus or (Deficit) |
| Resources: | | | | |
| Allocations | 6,932,007 | 6,932,007 | 0 | |
| Revenues | 5,000 | 7,500 | 2,500 | 0 |
| Net Transfers | 2,500 | 3,400 | 900 | |
| Resource Total | 6,939,507 | 6,942,907 | 3,400 | |
| Uses: | | | | |
| Classified Salaries | 259,000 | 250,100 | 8,900 | (8,900) |
| Unclassified Salaries | 3,975,000 | 3,942,500 | 32,500 | (32,500) |
| Fringe Benefits | 1,550,000 | 1,682,250 | (132,250) | 132,250 |
| Instructional Support | 1,000,000 | 1,008,725 | (8,725) | (4,275) |
| All Other Items | 148,007 | 151,135 | (3,128) | 0 |
| Uses Total | 6,932,007 | 7,034,710 | (102,703) | 0 |
| | | | | |
| Carry Forward Surplus or (D | eficit) per General Ledger | | (99,303) | (12,728) FINAL CARRY FORWARD TO BE DISTRIBUTE |

COLLEGE OF ARTS & SCIENCES - FY19 CARRY FORWARD CALCULATION WORKSHEET

In the example here, the carry-forward amount determined by the College review is a negative \$12,728. This was determined by starting with the General Ledger amount of \$99,303 and applying adjustments to the various categories.

WHAT IF MY CALCULATIONS DIFFER FROM THIS REPORT?

The College sends the reports to the departments for their review. If the department calculates a different carry-forward amount, please return the report electronically along with your calculation including a justification. This submission should include as many details as possible. For instance, there might be an agreement in place to cover a temp that was not reflected in the adjustment.



HOW DO I RECEIVE MY CARRY FORWARD?

| | Carry Forward Distribution - Budget Transfer Information | | | | | | |
|---|--|--------|--------|------|--------|--------|--|
| Complete the section to the right and return to the Dean's Office by 11/8/20. Feel free to attach a spreadsheet if you need more room. Please provide an itemized plan to | Fund | Object | Amount | Fund | Object | Amount | |
| demonstrate how you will cover any overages. | | | | 1 | | | |
| Chair's Signature | - | | 3 | | | | |

- The Carry Forward report contains a section in the bottom right corner where departments can indicate how they would like their funds (surplus OR deficit) distributed. Please provide a fund, account code, and amount. If the space provided is not adequate, feel free to attach a separate document. Please **do not use** account codes 50000 or 50001.
- There is also a section in the bottom left corner for the Department Chair or Program Director to sign.
- Once the departments return their reports, the College budget office will prepare a budget entry to place the funds in the departmental accounts. The budget entry typically posts in November.



WHAT IF I NEED TO USE CARRY-FORWARD SURPLUS IN ONE ACCOUNT TO COVER A DEFICIT IN ANOTHER?

- For the purpose of the carry-forward exercise, we will post the carryforward amount directly into the account in which the carry-forward was created (including surplus and deficits).
- You may submit a budget transfer request along with your submission to reflect a transfer from one account to another. This would be used for department-funded (not College) commitments or expenses. The comment should say something like: "Transferring funds to cover deficit in start-up account."
- If you are expecting to use College commitments to cover expenses, please submit the commitment reimbursement request.



Arts and Sciences

WHAT IF MY UNIT HAS A DEFICIT AND NOT ENOUGH FUNDS TO COVER IT?

- Please work through the carry-forward reports.
- Please indicate how the deficit(s) should be loaded.
- Also include a detailed justification of the cause of the deficit and indicate what the plan is to:
 - 1) Cover the deficit (ex: E funds or Foundation funds)
 - 2) Ensure that the current year (FY22) does not result in deficit

The College will contact these departments to set up a remediation plan.



If you have further questions regarding the carryforward process, your first point of contact will be your CAS budget manager, i.e., the person from whom you received the reports:

> Bob Ellis (<u>ellisrl@mailbox.sc.edu</u>) Rhonda Stephens (<u>stepherw@sc.edu</u>)



THANKS!

Susan Klie Director of Budget Operations sklie@mailbox.sc.edu

